

191950

02917/

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public

A F	or the 200	2 calend	ar year, or	tax year beginning			and	ending	portin	g requirements.		mspection	
	neck if app			C Name of organiz	ation				***************************************	D Employer identi	fication	number	<u>-2</u>
∐_A¢	ddress cha	ange	Please use IRS	Blue Cross Blue Shield of	Massachusetts Foundati	ion Inc For Expands	on Haaltheara	Ageans		04-3148824			0
N:	ame chan	ge	label or print or	Blue Cross Blue Shield of Number and street (or	P.O. box it mail is not d	elivered to street add	dress)	Room/s	uite	E Telephone num	ber		<del>''</del>
lni	itial return		type. See	Landmark Center	401 Park Drive					(0.47)			
□ <sub>Fi</sub>	nal return		Specific Instruc-	City or town	4011 BIX DIIVE	State or cou	ptn. 71	P+4		(617) 246-3800			
		4	tions,			State of Cou	iluy Zi	P + 4		F Accounting metho	i	Cash X Accr	rual
	nended re			Boston		MA	02	2215-33	326	Other (specif	y) 🕨		
LAp	plication	pending	Section     trusts	n 501(c)(3) organization must attach a complete	is and 4947(a)(1) nor	nexempt charitat	ole	Handl	are no	t applicable to section	n 527 or	ganizations	~
C 144	- h ! &				iu Schedule A (Porm	1 990 OF 990-EZ).		H(a)		s a group return for affilia			No
G W	eb site:	► WV	w.bcbsm	afoundation.org				H(b)	Ϊf"Ye	es," enter number of	affiliates		
								H(c)	Are a	all affiliates included?		Yes	No
J OF	RGANIZATI	ON TYPE (	check only o	one) 🕨 🗙 501(c) ( 3	) ◀ (insert no.)	4947(a)(1) OR	527		(If "N	lo," attach a list. See	instructi		•••
K Ch	eck here	<b>&gt;</b>	if the organi	ization's gross receipts a	re normally not more	than \$25,000. The	2	H(d)		s a separate return fi			
org ma	anization n il. it should	eed not file file a return	a return with with without fina	n the IRS; but if the organisms and the IRS; but if the organisms and the STAT	nization received a Fo	orm 990 Package	in the	11(4)		red by a group ruling		Yes X	
					LO NEGOINE A CON	WITCE IE RETORN	••	<b>-</b>			· · · · · · · · · · · · · · · · · · ·	Tes 🔨	No
***************************************								<del>  -:</del>		r 4-digit GEN ►			
L Gro	ss receipts	: Add lines	6b, 8b, 9b, a	and 10b to line 12		1,	4,217,810	М	to att	k ► X if the orga ach Sch. B (Form 99	inization 0. 990-F	is NOT required 7 or 990-PE\	
Part I	Rev	enue, E	xpenses,	and Changes in I	Net Assets or F	und Balance			7 of t	he instructions.)		2, 0, 000 17.	
L	1 1			ifts, grants, and sir			- (000	page 1		ne instructions.)			
	а	Direct	public su	pport	mar amounts re	ceiveu.			1.41	04770	- A-2	1	
	b	Indirec	t public s	upport from Blue	Crose and Plus Si	hiald of Masses	h		1a	917,78			
	C	Gover	nment co	ntributions (grants)	Oloss and Dide Si	melu ul iviassac	nusetts, ind	C.	1b	12,262,15	1		
	d	TOTAL	_ (add line	es 1a through 1c) (	cash s				10				
	2	Progra	m service	e revenue including	anvernment for	as and contra	noncas	sh \$	1:	)	1d	13,179,9	48
	3	Membe	ership du	es and assessmen	ts	es and contrac	Sis (IIOIII F	an vii,	ime	93)	2		
	4	Interes	t on savi	ngs and temporary	cash investmen	 ts		• •		• • • • • • • •	3		
	5	Divide	nds and in	nterest from securi	ties							45,82	
	6 a	Gross	rents .				• • • •		6a		5	992,03	<u>33</u>
	b	Less: r	ental exp	enses					6h		1000		
	С	Net rer	ntal incom	ne or (loss) (subtra	ct line 6b from lir	ne 6a)		(	[00]		6c		^
	7	Otner i	nvestmer	nt income (describe	<b>&gt;</b> ▶		· · · ·	• • •	•		7		0
<u>σ</u>	8 a	Gross	amount fr	om sales of assets	other		(A) Secu	rities		(B) Other			
Revenue		than in	ventory					111100	8a	(b) Other	4		
Š	b	Less: c	ost or oth	ner basis and sales	expenses				8b	·	1000		
	С	Gain of	r (loss) (a	ttach schedule) .				0	8c	C			
	d	Net gai	n or (loss	s) (combine line 8c,	. columns (A) and	d(B))					8d		0
	9	Specia	i events a	ind activities (attac	h schedule)						- 100		<u>~</u>
	а				\$			of			1000		
	١.	contrib	utions rep	orted on line 1a)					9a		1		
	D	Less: d	rect expe	enses other than fu	ındraising expen	ses		[	9b				
	10 c	Net inc	ome or (Id	oss) from special e	vents (subtract li	ine 9b from lin	e 9a) .				9c		0
	iva	01035 5	dies of it	iventory, less retur	ns and allowance	es		1.	10a		400		
	b	Cross C	ost of god	ods sold				[	10b				
	11	Other	nom or (i	oss) from sales of i	nventory (attach	schedule) (su	ubtract line	10b fr	om lir	ne 10a)	10c	1	0
	12	Other it	svenue (II	rum Fait vii, line i	03)						. 11		-
	13	TOTAL	1.1 m A 1 m 1 A 1	/ (duu iiiles lu. 2.	. J. 4. 5. BC / RC	1 40 10c and	4 4 4 1				12	14,217,810	ō
ø,	14	- rograi	II SOLVICE	s (nom me 44, com	umn (8))						13	4,112,399	
Expenses	15	manage	andin and	a uchciai (noili line	: 44. column (C))	1			•		14	277,03°	
8	16	ununa	ania (iioti	n mie 44, columni (i	J11						15	62,600	3
ú	17	1 (4) (1) (1)	no to anni	iaico iailach Sched	(L)( <del>(*</del> )					4	16		
	18	Fxcess	or (deficit	ES (add lines 16 a	ract line 17 f	4))	<u> </u>		<u> </u>		17	4,452,033	
Net Assets	19		o. (~~	y ioi the year taubi	ractille 17 HOH	line (z)					18	9,765,777	
₹	20	Other of	nannae in	d balances at begi	halance (etc.	om line 73, co	iumn (A))				19	27,961,669	
<b>X</b> ec	21	Net ass	ets or fun	net assets or fund d balances at end	of year (ac-ti-	π explanation	) -Net unreal	ized loss o	n inves	lments carried at M.V.	20	-3,985,718	
	<u> </u>		- 10 or IUII	a paramoes at ello	or year (combine	# iines 18, 19,	and 20)				21	33,741,728	ą

13 Form 990 (2002) Blue Cross Blue Shield of Massachusetts Foundation, Inc. For Expanding Healthcare Access 04-3148824 Part II All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See page 21 of the instructions.) Statement of **Functional Expenses** Do not include amounts reported on line (B) Program (A) Total (D) Fundraising 6b, 8b, 9b, 10b, or 16 of Part I. services and general 22 Grants and allocations (attach schedule) . . virusies. Virusies \$ 3,055,204 noncash \$ 0) 22 3,055,204 3,055,204 . 1 23 Specific assistance to individuals (attach schedule) 23 in the 0 0 b t 24 Benefits paid to or for members (attach schedule) 24 0 O sugar and sugar and a 1 1 1 m 1.497 25 Compensation of officers, directors, etc. 25 375,491 187,746 150,196 37,549 26 Other salaries and wages . . . . . . . 26 142 477 71,238 56,991 14,248 27 Pension plan contributions . . . . . 27 0 ō 28 28 0 0 29 Payroll taxes . . . . . . . 29 28,219 14,109 11,288 2.822 30 Professional fundraising fees . . . . . 30 0 0 31 31 0 0 32 32 0 0 33 33 3.936 2,361 1,181 394 34 34 2,667 1,600 800 267 35 35 12,849 7,709 3.855 1,285 36 36 0 0 37 Equipment rental and maintenance . . . . 37 1,532 919 460 153 38 Printing and publications . . . . 38 51,995 31,197 15,598 5,200 39 39 84,807 50,884 33,923 40 Conferences, conventions, and meetings . . . 40 0 41 41 0 42 Depreciation, depletion, etc. (attach schedule) . . . . 42 0 Other expenses not covered above (itemize): a Miscellaneous 43a 9.782 6.358 2,739 685 b External professional services 43b 677,484 677,484 Employee training C 43c 5.590 5,590 d 43d 0 e 43e 0 43f 0 TOTAL FUNCTIONAL EXPENSES (add lines 22 through 43), ORGANIZATIONS COMPLETING COLUMNS (8)-(D), CARRY THESE TOTALS TO LINES 13-15 4,452,033 4.112.399 277,031 62,603 JOINT COSTS. Check ▶ if you are following SOP 98-2. Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? If "Yes," enter (i) the aggregate amount of these joint costs \$ ; (ii) the amount allocated to Program services (iii) the amount allocated to Management and general ; and (iv) the amount allocated to Fundraising \$ Statement of Program Service Accomplishments (See page 24 of the instructions.) Program Service What is the organization's primary exempt purpose? ► See "a" below. Expenses All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts; but optional for others.) of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.) a The mission (purpose) of the Blue Cross Blue Shield of Massachusetts Foundation is to expand access to health care. Through grants and policy initiatives, the Foundation works with public and private organizations to broaden health coverage and reduce barriers to care. The Foundation will focus on developing measurable and sustainable solutions that benefit uninsured, vulnerable (Grants and allocations \$ 1,057,195 b and low-income individuals and families in the Commonwealth.

What is the organization's primary exempt purpose? ► See "a" below.

Il organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) granizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

a The mission (purpose) of the Blue Cross Blue Shield of Massachusetts Foundation is to expand access to health care. Through grants and policy initiatives, the Foundation works with public and private organizations to broaden health coverage and reduce barriers to care. The Foundation will focus on developing measurable and sustainable solutions that benefit uninsured, vulnerable (Grants and allocations \$ ) 1,057,195

BCBSMA Foundation Grants (Pages A.1 through A.11) (Grants and allocations \$ See details attached. ) 3,040,346

Catalyst Fund Grants (Page A.12) (Grants and allocations \$ See details attached. ) 14,858

Catalyst Fund Grants (Page A.12) (Grants and allocations \$ ) 0

(Grants and allocations \$ ) 0

(Grants and allocations \$ ) 0

(Grants and allocations \$ ) 4,112,399

TOTAL OF PROGRAM SERVICE EXPENSES (should equal line 44, column (B), Program services) . ► 4,112,399

Part I	<u> </u>	Balance Sheets (See page 24 of the instructions.)					1
No	Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.		(A) Beginning of year		(B) End of year		
***************************************	45	Cash - non-interest-bearing			O	45	0
	46	Savings and temporary cash investments			2,504,528	46	-1,615,528
				,		SOUND OF	
	47	a Accounts receivable				Section 1	
		b Less: allowance for doubtful accounts	47b		0	47c	0
						7. 1	
	48	a Pledges receivable				Charles I	
		b Less: allowance for doubtful accounts	48b	0	0	48c	0
	49					49	
	50	Receivables from officers, directors, trustees, and key e	mploy	ees		Sec. 4252	
		(attach schedule)			0	50	0
	51	a Other notes and loans receivable (attach				1	
ħ		schedule)				Contract.	
Assets		b Less: allowance for doubtful accounts	51b	0	0	51c	0
¥	52					52	
	53					53	
	54		Cost	X FMV	25,750,100	54	35,533,158
	55	a Investments - land, buildings, and			••	Service Service	
		equipment: basis	55a	0			]
		b Less: accumulated depreciation (attach				1979	
		schedule)		0		55c	0
	56				0	56	0
	57	a Land, buildings, and equipment: basis	57a	0		a and	
		b Less: accumulated depreciation (attach				16 27 ×.	ŀ
		schedule)		0		57c	0
	.58	Other assets (describe		)	0	58	0
	ĺ						
	59	TOTAL ASSETS (add lines 45 through 58) (must equal			28,254,628	59	33,917,630
	60	Accounts payable and accrued expenses			292,959	<del> </del>	175,902
	61	Grants payable		<u></u>		61	
	62			<b>&gt;</b>		62	
Liabilities	63						
Ħ,		schedule)				63	0
Ľ	64	a Tax-exempt bond liabilities (attach schedule)				64a	0
		b Mortgages and other notes payable (attach schedule)				64b	0
	65	Other liabilities (describe		) [	0	65	0
	66				292,959	66	175,902
	Org	janizations that follow SFAS 117, check here 🕒 💢 an	d com	plete lines		77.7	
		67 through 69 and lines 73 and 74.			••		
S	67	Unrestricted		[	27,961,669	67	33,741,728
ĕ	68					68	
<u>n</u>	69			[		69	
<u>00</u>	Org	anizations that do not follow SFAS 117, check here 🕨	an	d		er ir mani	
چ.		complete lines 70 through 74.				7	
<i>1</i> 11.	70	Capital stock, trust principal, or current funds				70	
Net Assets or Fund Balances	71	Paid-in or capital surplus, or land, building, and equipme				71	
Se	72					72	
As	73	· · · · · · · · · · · · · · · · · · ·	67 thre	ough 69 OR		in.	
ĕ		lines 70 through 72;					
-		column (A) MUST equal line 19; column (B) MUST equa	l line 2	1)	27,961,669	73	33,741,728
	74	TOTAL LIABILITIES AND NET ASSETS / FUND BALANCES (	add line	s 66 and 73)	28,254,628	74	33,917,630

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments. 3 of 13

Andrew Dreyfus         President           401 Park Drive, Boston, MA 02215         37.5 hr./wk. base         274,198         4,52	Don't IV A Decemble tion of Deve				7		Incare Access 04-3148824		Page 4
Total reviews gains, and other support per audited financial statements   a   10.232.092   b   Total reviews gains, and other support per audited financial statements   a   10.232.092   b   Total reviews gains and other support per audited financial statements   a   4.452.0   Amounts included on line a but not on line 12, Form 990   (1) Net urnealized gains on investments   s   -3.985,718   (2) Donaled services and use of facilities   s   (3) Necoveries of prior year grants   s   (4) Other (specify):   Add amounts on lines (1) through (4)   b   b   -3.985,718   c   Line a minus line b   c   14,217,810   c   Line a minus line b   c   4.452.0   Add amounts on lines (1) through (4)   b   b   Line a minus line b   c   4.452.0   Add amounts on lines (1) through (4)   b   b   Line a minus line b   c   4.452.0   Add amounts on lines (1) through (4)   b   b   Line a minus line b   c   4.452.0   Add amounts on lines (1) minus line b   c   4.452.0   Amounts included on line 12, Form 990 but not on line a   (1) Investment expenses not included on line (6), Form 990   s   (2) Other (specify):   S   Add amounts on lines (1) and (2)   b   c   Total expenses per line 17, Form 990   s   (2) Other (specify):   S   Add amounts on lines (1) minus line b   c   c   4.452.0   Add amounts on lines (1) minus line b   c   c   4.452.0   Amounts included on line 17, Form 990   s   (2) Other (specify):   S   Add amounts on lines (1) minus line b   c   c   4.452.0   Amounts included on line 17, Form 990   s   (2) Other (specify):   S   Add amounts on lines (1) minus line b   c   c   4.452.0   Amounts included on line 17, Form 990   s   (2) Other (specify):   S   Add amounts on lines (1) minus line b   c   c   4.452.0   Amounts included on line 17, Form 990   s   (2) Other (specify):   S   Add amounts on lines (1) minus line b   c   c   4.452.0   Amounts included on line 17, Form 990   s   (2) Other (specify):   S   Add amounts on lines (1) minus line b   c   c   4.452.0   Amounts included on line 17, Form 990   s   (2) Other (specify):		-			Part				
a Total expenses and losses per additionand statements be a 10,232,936 at 10,232,936 a				•			ial Statements with Exp	ense	s per
a dudited financial statements			truction						A
b Amounts included on line a but not on line 12. Form 990.  Add amounts on sines (1) through (4) ▶ b 3.985,718  (2) Donated services and use of facilities \$  (3) Recoveries of prior year grants \$  (4) Other (specify):  Add amounts on sines (1) through (4) ▶ b 3.995,718  C Line a minus line b						·	-	200	
on line 12, Form 990. (1) Net unrealized gains on investments \$ 3,985,718 (2) Donated services and use of facilities \$ 3 (3) Recoveries of prior year grants \$ \$ (4) Other (specify):  Add amounts on lines (1) through (4)	•		• <u>a</u>	10,232,092	<b>3</b> .			▶ <u>a</u>	4,452,03
(1) Donated services and use of facilities \$ (2) Donated services and use of facilities \$ (3) Recoveries of prior year grants \$ (4) Other (specify):  Add amounts on lines (1) through (4)    Add amounts on lines (1) through (4)    Amounts included on line 12, Form 990    Amounts included on line 12, Form 990    Add amounts on lines (1) through (4)    Amounts included on line 12, Form 990    (2) Other (specify):  Add amounts no lines (1) through (4)    Amounts included on line 12, Form 990    (3) Company (4)    Amounts included on line 12, Form 990    (4) Cher (specify):  Add amounts no lines (1) and (2)    Add amounts on lines (1) and		ut not	t not	b		· · · · · · · · · · · · · · · · · · ·		4.50	
on investments s - 3,985,718 (2) Donated services and use of facilities 5 (3) Recoveries of prior year grants S (4) Other (specify):  Add amounts on lines (1) through (4)   Add amounts included on line 12, Form 990 but not on line 2 (1) Investment expenses not included on line 12, Form 990 S (2) Other (specify):  Add amounts included on line 12, Form 990 S (2) Other (specify):  Add amounts included on line 12, Form 990 S (2) Other (specify):  Add amounts included on line 12, Form 990 S (2) Other (specify):  Add amounts included on line 17, Form 990 S (2) Other (specify):  Add amounts included on line 17, Form 990 S (2) Other (specify):  Add amounts included on line 17, Form 990 S (2) Other (specify):  Add amounts included on line 17, Form 990 S (2) Other (specify):  Add amounts included on line 17, Form 990 S (2) Other (specify):  Add amounts on lines (1) and (2)   Add amounts o					on line 17, Fo	rm 990:	CONTRACT.		
(2) Dried services and use of facilities \$ (3) Recoveries of prior year grants \$ (4) Other (specify):  Add amounts on lines (1) through (4)			50.0		(1)	Donated servi	ces		
use of facilities s (3) Recoveries of prior year grants s (4) Other (specify):    Add amounts on lines (1) through (4)   b   3.995,718	on investments \$ -	3,985,718	3			and use of fac	cilities \$	15 A	344275
Form 990   S   S   S   S   S   S   S   S   S	(2) Donated services and		2	(A) (A) (A) (A) (A)	(2)	Prior year adju	ustments	5.220	
(4) Other (specify):  Add amounts on lines (1) through (4)	use of facilities \$		22.5			reported on lir	ne 20,	17.20	<b>W</b>
year grants . \$   \$   \$   \$   \$   \$   \$   \$   \$   \$	(3) Recoveries of prior					Form 990 .	\$	****	100
Add amounts on lines (1) through (4)	year grants \$				(3)		***************************************	- 300	
Add amounts on lines (1) through (4)		<del></del>		+2 (************************************		-		1883	Selection .
Add amounts on lines (1) through (4)			# Nagara	100	141			-	1990
C Line a minus line b  d Amounts included on line 12, Form 990 but not on line a: (1) Investment expenses not included on line 6b, Form 990  \$ (2) Other (specify):  S  Add amounts on lines (1) and (2) ▶ d  O Total revenue per line 12, Form 990  \$ (2) Other (specify):  S  Add amounts on lines (1) and (2) ▶ d  O Total revenue per line 12, Form 990  \$ (2) Other (specify):  S  Add amounts on lines (1) and (2) ▶ d  O Total revenue per line 12, Form 990 (line c) plus line d) Part V  List of Officers, Directors, Trustees, and Key Employees  (A) Name and address  (B) Title and average hours per week devoted to position  (B) Title and average hours per week devoted to position  (C) Compensation  (FNOT PAID, ENTER -0-)  Board Chair  Time as required  O Andrew Dreyfus  Persident  401 Park Drive, Boston, MA 02215  Time as required  O Andrew Dreyfus  O Prector of Cemmunity Partnerships  401 Park Drive, Boston, MA 02215  Time as required  O Prector of Community Partnerships  O Prector of Community Partnerships  O Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  No	•				(4)	Outer (apeciny	<i>)</i> .	***	
C Line a minus line b  d Amounts included on line 12, Form 990 but not on line a: (1) Investment expenses not included on line 6b, Form 990  \$ (2) Other (specify):  S  Add amounts on lines (1) and (2) ▶ d  O Total revenue per line 12, Form 990  \$ (2) Other (specify):  S  Add amounts on lines (1) and (2) ▶ d  O Total revenue per line 12, Form 990  \$ (2) Other (specify):  S  Add amounts on lines (1) and (2) ▶ d  O Total revenue per line 12, Form 990 (line c) plus line d) Part V  List of Officers, Directors, Trustees, and Key Employees  (A) Name and address  (B) Title and average hours per week devoted to position  (B) Title and average hours per week devoted to position  (C) Compensation  (FNOT PAID, ENTER -0-)  Board Chair  Time as required  O Andrew Dreyfus  Persident  401 Park Drive, Boston, MA 02215  Time as required  O Andrew Dreyfus  O Prector of Cemmunity Partnerships  401 Park Drive, Boston, MA 02215  Time as required  O Prector of Community Partnerships  O Prector of Community Partnerships  O Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  No	Add amounts on lines (1) through	(4)	h	2 006 710					
C. Line a minus line b	Add altibulits on lines (1) through	(4)	<u>"</u>	-3,965,716		<u> </u>	\$	7500	
d Amounts included on line 12, Form 990 but not on line a: (1) Investment expenses not included on line 6b, Form 990	a Lina a minus line b		1 -	44.047.040				-	
Form 990 but not on line a: (1) Investment expenses not included on line 6b, Form 990		>	C	14,217,810	l			C	4,452,03
(1) Investment expenses not included on line 6b, Form 990 . \$  (2) Other (specify):  S Add amounts on lines (1) and (2)			1000		d			J-125	F.
not included on line 6b, Form 990 . \$  (2) Other (specify):  Add amounts on lines (1) and (2) .			100	**********		Form 990 but	not on line a:	c+1/12	Santa Contraction
6b, Form 990 \$ (2) Other (specify):  Add amounts on lines (1) and (2)    e Total revenue per line 12, Form 990 (line c plus line d)    e Total revenue per line 12, Form 990 (line c plus line d)    e List of Officers, Directors, Trustees, and Key Employees (line c plus line d)    e List of Officers, Directors, Trustees, and Key Employees (line c plus line d)    e List of Officers, Directors, Trustees, and Key Employees (line c plus line d)    e List of Officers, Directors, Trustees, and Key Employees (line c plus line d)    e List of Officers, Directors, Trustees, and Key Employees (line c plus line d)    e List of Officers, Directors, Trustees, and Key Employees (line c plus line d)    e List of Officers, Directors, Trustees, and Key Employees (line c plus line d)    e Ontario Directors, Directors, Trustees, and Key Employees (line c plus line d)    e Ontario Directors, Directors, Trustees, and Key Employees (line c plus line d)    e Ontario Directors, Directors, Trustees, and Key Employees (line c plus line d)    e Ontario Directors, Directors, Directors, Trustees, and Key Employees (line c plus line d)    e Ontario Directors, Directors	• •			10 To	(1)	Investment ex	penses		ingle State Comment of made a thin
Add amounts on lines (1) and (2)    Total revenue per line 12, Form 990    (line c plus line d)    Part V    List of Officers, Directors, Trustees, and Key Employees    (A) Name and address    (B) Title and average hours per week devoted to position    (F) Title PAID, Description    (B) Title and average hours per week devoted to position    (B) Title and average hours per week devoted to position    (B) Title and average hours per week devoted to position    (B) Title and average hours per week devoted to position    (B) Title and average hours per week devoted to position    (B) Title and average hours per week devoted to position    (B) Title and average hours per week devoted to position    (C) Compensation    (D) Contributions to employee benefit plans & deferred compensation    (E) Expense account and other allowances    (E) Title as required				4.4		not included o	n line		and the second second
Add amounts on lines (1) and (2)    Total revenue per line 12, Form 990    (Ine c plus line d)	6b, Form 990 \$					6b, Form 990	\$		
Add amounts on lines (1) and (2)    Total revenue per line 12, Form 990   (line c plus line d)    List of Officers, Directors, page 26 of the instructions.)  (A) Name and address   (B) Title and average hours per week devoted to position   (IF NOT PAID, ENTER -0)  Board Chair   401 Park Drive, Boston, MA 02215   Time as required   50   Time as required   60   60   60   60   60   60   60   6	(2) Other (specify):		14 J.	programme and	(2)		***************************************		6.6.7
Add amounts on lines (1) and (2) d			1.7		, ,	(","	,.	مائدة .	-4444-10
Add amounts on lines (1) and (2) d	\$			7575744082			\$		100 m
e Total expenses per line 17, Form 990 (line c plus line d)	Add amounts on lines (1) and	(2)	d	0		Add amounts of	on lines (1) and (2)	اعتشاد	Section Control of the
(line c plus line d)			<u> </u>	i				<u> </u>	
Part V List of Officers, Directors, page 26 of the instructions.)  (A) Name and address  (B) Title and average hours per were devoted to position  (A) Name and address  (B) Title and average hours per were devoted to position  (B) Title and average hours per were devoted to position  (B) Title and average hours per were devoted to position  (C) Compensation  (IF) NOT PAID.  (IF)				14 217 010	•				
page 26 of the instructions.)  (A) Name and address (B) Title and average hours per week devoted to position (IF NOT PAID. ENTER -0)  Philip Johnston Board Chair Time as required Time as required Time as required On Andrew Dreyfus Peril Park Drive, Boston, MA 02215 Time as required Time as required Time as required On Andrew Dreyfus President Terasurer To Treasurer To Time as required To Terasurer To Terasurer To Terasurer To Terasurer To Time as required To Time as required To Time as required To Terasurer									
(A) Name and address  (B) Title and average hours per week devoted to position  (C) Compensation (IF NOT PAID, ENTER -0-)	page 26 of the instruction	ins.)	ees,	and Key Emplo	yees	(List each one	even if not compensated	d; see	
(A) Name and address  (B) Iter and average hours per week devoted to position  (IF NOT PAID. ENTER -0)  (IF NOT PAID. ENTER -0-		<del></del> -				····	<del></del>		
week devoted to position    Comparison   Com	(A) Norma and address	(B) T	Title ar	nd average hours r					
Philip Johnston  ### Board Chair  ### Aprive, Boston, MA 02215  ### Board Vice Chair  ### Aprive, Boston, MA 02215  ### Board Vice Chair  ### Aprive, Boston, MA 02215  ### Aprive, Boston	(A) Name and address	i w	veek d	evoted to position	.   (			ace	
## August 1						ENTER -U)	deterred compensation		allowances
Nancy Turnbull 401 Park Drive, Boston, MA 02215 Andrew Dreyfus President 401 Park Drive, Boston, MA 02215 Andrew Dreyfus President 37.5 hr./wk. base 274,198 4,52 Keith Renaldi Treasurer 401 Park Drive, Boston, MA 02215 Time as required Time as									
401 Park Drive, Boston, MA 02215  Andrew Dreyfus  401 Park Drive, Boston, MA 02215  Andrew Dreyfus  401 Park Drive, Boston, MA 02215  Treasurer  Time as required  Treasurer  Time as required  O  Clerk  401 Park Drive, Boston, MA 02215  Time as required  O  Clerk  401 Park Drive, Boston, MA 02215  Time as required  O  Clerk  401 Park Drive, Boston, MA 02215  Time as required  O  Cleste Reid Lee  401 Park Drive, Boston, MA 02215  37.5 hr./wk. base  96,773  Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  X Yes  No		Time	as re	equired		0			
Andrew Dreyfus  401 Park Drive, Boston, MA 02215  Keith Renaldi  Treasurer  Time as required  O  Clerk  401 Park Drive, Boston, MA 02215  Time as required  O  Clerk  Time as required  O  Celeste Reid Lee  Director of Community Partnerships  37.5 hr./wk. base  96,773  Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  **No	Nancy Turnbull	Boar	d Vic	e Chair					
401 Park Drive, Boston, MA 02215  Keith Renaldi  Treasurer  401 Park Drive, Boston, MA 02215  Time as required  Clerk  401 Park Drive, Boston, MA 02215  Time as required  O Celeste Reid Lee  Oirector of Community Partnerships  401 Park Drive, Boston, MA 02215  Time as required  O Celeste Reid Lee  Oirector of Community Partnerships  401 Park Drive, Boston, MA 02215  Time as required  O Celeste Reid Lee  Oirector of Community Partnerships  401 Park Drive, Boston, MA 02215  To bid any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?	401 Park Drive, Boston, MA 02215	Time	as re	equired		0			
Keith Renaldi  401 Park Drive, Boston, MA 02215  Fredi Shonkoff  Clerk  401 Park Drive, Boston, MA 02215  Time as required  O  Celeste Reid Lee  Director of Community Partnerships  37.5 hr./wk. base  96,773  Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  Treasurer  Time as required  O  O  O  Director of Community Partnerships  37.5 hr./wk. base  96,773  Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  No	Andrew Dreyfus	Pres	ident					1	
Keith Renaldi  401 Park Drive, Boston, MA 02215  Fredi Shonkoff  Clerk  401 Park Drive, Boston, MA 02215  Time as required  O  Celeste Reid Lee  Director of Community Partnerships  37.5 hr./wk. base  96,773  Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  Treasurer  Time as required  O  O  O  Director of Community Partnerships  37.5 hr./wk. base  96,773  Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  No	401 Park Drive, Boston, MA 02215	37.5	hr./w	k. base		274 198		1	4 520
Time as required 0  Fredi Shonkoff Clerk 401 Park Drive, Boston, MA 02215 Time as required 0  Celeste Reid Lee Director of Community Partnerships 37.5 hr./wk. base 96,773  Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  Time as required 0  Clerk Time as required 0  Director of Community Partnerships 37.5 hr./wk. base 96,773  Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  No	Keith Renaldi					271,100		+-	7,020
Fredi Shonkoff  Clerk  401 Park Drive, Boston, MA 02215  Celeste Reid Lee  401 Park Drive, Boston, MA 02215  37.5 hr./wk. base  96,773  Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  Time as required  0  96,773	401 Park Drive Boston MA 02215					0			
Time as required  Celeste Reid Lee  Director of Community Partnerships 37.5 hr./wk. base  96,773  Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?			***************************************	quireu				-	
Celeste Reid Lee  401 Park Drive, Boston, MA 02215  37.5 hr./wk, base  96,773  Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  No				المسائدين	į				
401 Park Drive, Boston, MA 02215  37.5 hr./wk. base  96,773  Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?  X Yes No						0			
75 Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?					s				
and all related organizations, of which more than \$10,000 was provided by the related organizations?	401 Park Drive, Boston, MA 02215	37.5	hr./w	k. base		96,773			
and all related organizations, of which more than \$10,000 was provided by the related organizations?									
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and all related organizations, of which more than \$10,000 was provided by the related organizations?					1		"		
and all related organizations, of which more than \$10,000 was provided by the related organizations?						•		+	
and all related organizations, of which more than \$10,000 was provided by the related organizations?									
and all related organizations, of which more than \$10,000 was provided by the related organizations?	75 Did any officer director to the	kou 0===1					A 4 6 6 0 0 C 1	<u></u>	
and an related organizations, of which more than \$10,000 was provided by the related organizations?  If "Yes," attach schedule-see page 26 of the instructions. Blue Cross and Blue Shield of Massachusetts, Inc. Available upon request.	Did any uniter, director, trustee, of	vea emblo	yee re	ceive aggregate c	ompens	ation of more that			
If "Yes," attach schedule-see page 26 of the instructions. Blue Cross and Blue Shield of Massachusetts, Inc. Available upon request.	and all related organizations, of wh	ich more th	an \$1	U,UUU was provide	a by the	related organizat	tions?	Yes	No
	If "Yes," attach schedule-see page	26 of the in	struct	ions. Blue Cross	and Blu	e Shield of Mass	achusetts, Inc. Available up	on req	luest.

•					ià Fà
		990 (2002) Blue Cross Blue Shield of Massachusetts Foundation, Inc. For Expanding Healthcare Access 04-3148824		Pac	ge 5
Pa	ırt	VI Other Information (See page 27 of the instructions.)		Yes	No
70		Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	76		X
7	7	Were any changes made in the organizing or governing documents but not reported to the IRS?	77		X
71	. c	If "Yes," attach a conformed copy of the changes.			239
7 (	oa k	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	78a		X <sub>s</sub>
79		of "Yes," has it filed a tax return on FORM 990-T for this year?	78b	N/A	<u>)</u>
		Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	79	vimadoli sirac	X)
		membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a	X	
	b	If "Yes," enter the name of the organization ► Blue Cross and Blue Shield of Massachusetts, Inc.	oua *******		-
		and check whether it is exempt OR X nonexempt.			Sett.
81	a	Enter direct or indirect political expenditures. See line 81 instructions			735
	b	Did the organization file FORM 1120-POL for this year?	81b	<b>C</b>	add a sign have
82	? a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge			
		or at substantially less than fair rental value?	82a	Х	
	þ	If "Yes," you may indicate the value of these items here. Do not include this amount	2.00	200 G. 1	i dia
		as revenue in Part I or as an expense in Part II. (See instructions in Part III.)			
83	a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	Х	
0.4	Q -	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	N/A	
04	· a h	Did the organization solicit any contributions or gifts that were not tax deductible?	84a		Χ
		If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		4000	
85		501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?	84b	N/A	
•		Did the organization make only in-house lobbying expenditures of \$2,000 or less?	85a	N/A N/A	
		If "Yes" was answered to either 85a or 85b, DO NOT complete 85c through 85h below unless the	85b	10/A	(2003) 1 A
		organization received a waiver for proxy tax owed for the prior year.	1		
	С	Dues, assessments, and similar amounts from members	SEAT.	200	1010
	d	Section 162(e) lobbying and political expenditures	20 100 m	And the second	energen.
	е	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices		79.8	
	f	Taxable amount of lobbying and political expenditures (line 85d less 85e)	12.		3000 1000 1000
	g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	N/A	####### ~ ' A
	n	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to			
		its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	l		
86			85h	N/A	0000000
-	h	Out 14/			
87	_	F04()(40)			
	b	Gross income from other sources. (Do not net amounts due or paid to other	47 W	200	
		sources against amounts due or received from them.)	34330		
88		At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or	<u> </u>	Z Z	
		partnership, or an entity disregarded as separate from the organization under Regulations sections	]	1	
		301.7701-2 and 301.7701-3? If "Yes," complete Part IX	88		Χ
89	а	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under:	<b>2006</b> 2		\$2.44.i
		section 4911 ▶ ; section 4912 ▶ ; section 4955 ▶			en agen
	D	501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction			# # T - Q T 1
		during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach			
	_	a statement explaining each transaction .	39b		<u>X</u>
	·	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under			
	يم	sections 4912, 4955, and 4958			
^^	u	Enter: Amount of tax on line 89c, above, reimbursed by the organization			
		List the states with which a copy of this return is filed   MA			
		Number of employees employed in the pay period that includes March 12, 2002 (See instructions.)			5
91	•	The books are in care of ► Blue Cross and Blue Shield of Massachusetts, Inc. Telephone no. ► (617) 246-	5000		
		Located at ► 401 Park Drive, Boston, MA ZIP + 4 ► 02215-3326			
92	;	Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of FORM 1041 - Check here		$\overline{\Box}$	
	ä	and enter the amount of tax-exempt interest received or accrued during the tax year	•		
		92			

(2002)

Page 6

indicate	Linei gross	amounts unless otherwise	Unrelated busi	ness income	Excluded by secti	on 512, 513, or 514	(E) /
			(A)	(B)	(C)	(D)	Related or exemp
	Program servi		Business code	Amount	Exclusion code	Amount	function income
a						<u> </u>	
							1
d .							<u> </u>
e	***************************************						
f	Medicare/Med	icald payments			<u> </u>		
g	Fees and contra	cts from government agencies					-
	Membership d	ues and assessments					
		and temporary cash investments			14	45,829	**************************************
		interest from securities	Marie Contractor Contractor		14	992,033	
		property				2466	
		ced property					
		or (loss) from personal property					
		ent income					
100	Gain or (loss) from	sales of assets other than inventory					
		(loss) from special events					
		oss) from sales of inventory					
	Other revenue	· · · · · · · · · · · · · · · · · · ·					
b_ c							
e -							
104	Subtotal (add	columns (B), (D), and (E))	THE COLUMN TWO IS NOT THE	0	Sec. 2. Million de la Tract	1,037,862	
105	TOTAL (add lin	ne 104, columns (B), (D), and (E)	·				1,037,862
Note: Part VII	Line 105 plus	s line 1d, Part I, should equal conship of Activities to the A	the amount on line	12, Part I.		•	
			, , , , , , , , , , , , , , , , , , ,	oviding tunus for	such purposes).		complishment
				oviding funds for	such purposes).		
Part IX	Inform					32 of the instruct	
Part IX	Inform	ation Regarding Taxable Su	bsidiaries and Dis		ties (See page	32 of the instructi	ions.)
Part IX	Name, addre	ation Regarding Taxable Su		sregarded Enti		32 of the instructi (D) Total income	ions.) (E) End-of-year
Part IX	Name, addre	ation Regarding Taxable Su (A) ss, and EIN of corporation,	bsidiaries and Di	sregarded Enti of Natur	ties (See page	(D)	ions.) (E)
Part IX	Name, addre	ation Regarding Taxable Su (A) ss, and EIN of corporation,	bsidiaries and Di	sregarded Enti of Natur	ties (See page	(D)	ions.) (E) End-of-year
Part IX	Name, addre	ation Regarding Taxable Su (A) ss, and EIN of corporation,	bsidiaries and Di	sregarded Enti of Natur	ties (See page	(D)	ions.) (E) End-of-year
	Name, addre partnershi	ation Regarding Taxable Su (A) ss, and EIN of corporation, p, or disregarded entity	bsidiaries and Dis (B) Percentage ownership inte	of Natural Natura N	ties (See page (C) e of activities	(D) Total income	ions.) (E) End-of-year assets
Part IX	Name, addre partnershi	ation Regarding Taxable Su (A) ss, and EIN of corporation,	bsidiaries and Dis (B) Percentage ownership inte	of Natural Natura N	ties (See page (C) e of activities	(D) Total income	ions.) (E) End-of-year assets
Part X	Name, addres partnershi	ation Regarding Taxable Su  (A) ss, and EIN of corporation, p, or disregarded entity  ation Regarding Transfers A	bsidiaries and Dis (B) Percentage ownership inte	sregarded Enti of Nature rest % % % % % % % ersonal Benefit	ties (See page (C) e of activities  t Contracts (See	(D) Total income  page 33 of the in	(E) End-of-year assets
Part X (a) Did (b) Did	Name, addrespartnershi	ation Regarding Taxable Su  (A) ss, and EIN of corporation, p, or disregarded entity  ation Regarding Transfers A on, during the year, receive any fu	bsidiaries and Dis  (B)  Percentage ownership inte  ownership inte	of Natural Nat	ties (See page (C) e of activities  t Contracts (See	(D) Total income  page 33 of the incomerit contract?	ions.) (E) End-of-year assets
Part X (a) Did (b) Did	Name, addrespartnershi	ation Regarding Taxable Su  (A) ss, and EIN of corporation, p, or disregarded entity  ation Regarding Transfers A on, during the year, receive any fu ation, during the year, pay prei ), file Form 8870 AND Form 4	Associated with Political discretion of the contraction of the contrac	of Natural Nat	ties (See page (C) e of activities  t Contracts (See ums on a personal to	(D) Total income  page 33 of the incomerit contract?	ions.)  (E)  End-of-year assets  estructions.)  Yes X No  Yes X No
Part X (a) Did (b) Did	Name, addrespartnershi	ation Regarding Taxable Su  (A) ss, and EIN of corporation, p, or disregarded entity  ation Regarding Transfers A on, during the year, receive any fu	Associated with Political discretion of the contraction of the contrac	of Natural Nat	ties (See page (C) e of activities  t Contracts (See ums on a personal to	(D) Total income  page 33 of the incomerit contract?	ions.)  (E)  End-of-year assets  estructions.)  Yes X No  Yes X No
Part X (a) Did (b) Did Note: /	Name, addrespartnershi	ation Regarding Taxable Su  (A) ss, and EIN of corporation, p, or disregarded entity  ation Regarding Transfers A on, during the year, receive any fu ation, during the year, pay prei ), file Form 8870 AND Form 4	Associated with Political discretion of the contraction of the contrac	of Natural Nat	ties (See page (C) e of activities  t Contracts (See ums on a personal to	(D) Total income  page 33 of the incomerit contract?	ions.)  (E)  End-of-year assets  estructions.)  Yes X No  Yes X No
Part X (a) Did (b) Did Note: /	Inform I the organization I the	ation Regarding Taxable Su  (A) ss, and EIN of corporation, p, or disregarded entity  ation Regarding Transfers A on, during the year, receive any fu ation, during the year, pay prei ), file Form 8870 AND Form 4	Associated with Political discretion of the contraction of the contrac	of Natural Nat	ties (See page (C) e of activities  t Contracts (See ums on a personal to	(D) Total income  page 33 of the incomerit contract?	ions.)  (E)  End-of-year assets  estructions.)  Yes X No  Yes X No
Part X (a) Did (b) Did Note: /	Inform I the organization I the	(A) ss, and EIN of corporation, p, or disregarded entity  ation Regarding Transfers A on, during the year, receive any fu ation, during the year, pay pret by, file Form 8870 AND Form 4 er penalties of perjury, I declare that I have belief, it is true, correct, and complete. Example of officer	Associated with Political discretion of the contraction of the contrac	of Natural Nat	ties (See page (C) e of activities  t Contracts (See ums on a personal tersonal benefit contracts and states and states are states a	(D) Total income  page 33 of the incomerit contract?	ions.)  (E)  End-of-year assets  estructions.)  Yes X No  Yes X No
Part X (a) Did (b) Did Note: /	Inform I the organization I the	(A) ss, and EIN of corporation, p, or disregarded entity  ation Regarding Transfers A on, during the year, receive any fu ation, during the year, pay pret by, file Form 8870 AND Form 4 er penalties of perjuny, I declare that I he belief, it is true, correct, and complete. I	Associated with Political discretion of the contraction of the contrac	of Natural Nat	ties (See page (C) e of activities  t Contracts (See ums on a personal tersonal benefit contracts and states and states are states a	(D) Total income  page 33 of the incomerit contract?	ions.)  (E)  End-of-year assets  estructions.)  Yes X No  Yes X No
Part X  (a) Did  (b) Did  Note: /	Inform I the organization I the	ation Regarding Taxable Su  (A) ss, and EIN of corporation, p, or disregarded entity  ation Regarding Transfers A on, during the year, receive any fu ation, during the year, pay prei ), file Form 8870 AND Form 4 er penalties of perjury, I declare that I have belief, it is true, correct, and complete. If ature of officer rew Dreyfus, President or print name and title.	Associated with Political discretion of the contraction of the contrac	Sregarded Enti of Nature rest % % % % % ersonal Benefit ctly, to pay premi ndirectly, on a p ns). including accompar ther than officer) is t	ties (See page (C) e of activities  t Contracts (See ums on a personal tersonal benefit contracts and states and states are states a	(D) Total income  page 33 of the income  penefit contract?  contract?  terments, and to the bell of which preparer has	ions.)  (E)  End-of-year assets  estructions.)  Yes X No  Yes X No
Part X (a) Did (b) Did Note: /	Inform I the organization I the	(A) ss, and EIN of corporation, p, or disregarded entity  ation Regarding Transfers A on, during the year, receive any fu ation, during the year, pay prei ), file Form 8870 AND Form 4 repenalties of perjury, I declare that I he relief, it is true, correct, and complete. If ature of officer rew Dreyfus, President or print name and title.	Percentage ownership interpretation of preparer (compared to the compared to t	sregarded Enti of Nature est % % % % % ersonal Benefit ctly, to pay premi ndirectly, on a p ns). including accompar ther than officer) is t	ties (See page (C) e of activities  t Contracts (See ums on a personal to personal benefit co	(D) Total income  page 33 of the income  penefit contract?  contract?  terments, and to the bell of which preparer has	ions.)  (E)  End-of-year assets  istructions.)  Yes X No  Yes X No  ist of my knowledge any knowledge.
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#### SCHEDULE A (Form 990 or 990-EZ)

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information - (See separate instructions.)

2002

OMB No. 1545-0047

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Department of the Treasury Internal Revenue Service MUST be completed by the above organizations and attached to their Form 990 or 990-EZ Name of the organization Employer identification number Blue Cross Blue Shield of Massachusetts Foundation, Inc. For Expanding Healthcare Access 04-3148824 Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees (See page 1 of the instructions. List each one. If there are none, enter "None.") (a) Name and address of each (b) Title and average (d) Contributions to (e) Expense account employee paid more than \$50,000 hours per week (c) Compensation employee benefit plans & and other devoted to position deferred compensation allowances Celeste Reid Lee Director of 401 Park Drive Community Parterships Boston, MA 02215 37.5 hrs./wk. 96,773 Sarah Iselin Director of Policy, 401 Park Drive Research & Evaluation Boston, MA 02215 37.5 hrs./wk. 50,557 Total number of other employees paid over \$50,000 Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services (See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.") (a) Name and address of each independent contractor paid more than \$50,000 (b) Type of service (c) Compensation Molecular Inc. P.O. Box 845422 Creation of Web Site for Boston, MA 02284 **BCBSMA** Foundation 255,668 Lawrence S. Tye 139A Fayerweather Street Consulting services for the implementation Cambridge, MA 02138 of journalism fellowship program 80,824

Total number of others receiving over \$50,000 for professional services

Schedu	Ile A (Form 990 or 990-EZ) 2002 Blue Cross Blue Shield of Massachusetts Foundation, Inc. For Expanding Healthcare Access 04-3148824	Pa	ige 2:
Part I	Statements About Activities (See page 2 of the instructions.)	Yes	No,
1	During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities    O (Must equal amounts on line 38,		X <sup>(5)</sup>
	Part VI-A, or line i of Part VI-B.) Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes," must complete Part VI-B AND attach a statement giving a detailed description of		**************************************
2	the lobbying activities.  During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the		
а	transactions.) Sale, exchange, or leasing of property?		X
b	Lending of money or other extension of credit?		X
	Furnishing of goods, services, or facilities? .Space and support services provide by BCBSMA, a substantial contributor to the Foundation, without charge.	×	<u></u>
	Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?		X
е	Transfer of any part of its income or assets?		1
3 4	Does the organization make grants for scholarships, fellowships, student loans, etc.? (See NOTE below.)  Do you have a section 403(b) annuity plan for your employees?  Attach a statement to explain how the organization determines that individuals or organizations receiving grants		X
Note: or loa	ns from it in furtherance of its charitable programs "qualify" to receive payments.	14.	100 A
Part	(Out and 2 through 5 of the instructions)		
	rganization is not a private foundation because it is: (Please check only ONE applicable box.)		
5	A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).  A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)		
6 7	A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).		
8	A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).		
9	A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). ENTER THE HOSP		;
10	An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv) (Also complete the SUPPORT SCHEDULE in Part IV-A.)		
	An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the SUPPORT SCHEDULE in Part IV-A.)		
11 b	An organization that normally receives: (1) MORE THAN 33 1/3% of its support from contributions, membership fees, and gross rec	eipts fro	om:
12	activities related to its charitable, etc., functions - subject to certain exceptions, and (2) NO MORE THAN 33 1/3% of its support fror investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after 1975. See section 509(a)(2). (Also complete the SUPPORT SCHEDULE in Part IV-A.)	n gross	
13	An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in: (1) lines 5 through 12 above; or (2) section 501(c)(4), (5), or (6), if they meet the test of se 509(a)(2). (See section 509(a)(3).)	ection	
	Provide the following information about the supported organizations. (See page 5 of the instructions.)		
	(a) Name(s) of supported organization(s)  (b) Line number from above	)r 	
			-
14	An organization organized and operated to test for public safety. Section 509(a)(4). (See page 5 of the instructions.)		71 200

Part V Private School Questionnaire (See page 7 of the instructions.)
(To be completed ONLY by schools that checked the box on line 6 in Part IV)

	NOT APPLICABLE		Yes	No <sup>2</sup>
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	. 29		10 7 3
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student	**** 		ĸ.
31	admissions, programs, and scholarships?	30 31	Žinis Liptopat	igrae.
	If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)			
			22	
32	Does the organization maintain the following:	-	guille and	is es
a b	Records indicating the racial composition of the student body, faculty, and administrative staff?	32a 32b		
¢	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	32c		
d	Copies of all material used by the organization or on its behalf to solicit contributions?	32d	( 31.2° 7,4	
	If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)	100 A		
33	Does the organization discriminate by race in any way with respect to:			
а	Students' rights or privileges?	33a		
þ	Admissions policies?	33b		
C	Employment of faculty or administrative staff?	33c		
d	Scholarships or other financial assistance?	33d		
е	Educational policies?	33e		
f	Use of facilities?	33f	•	
g	Athletic programs?	33g		
h	Other extracurricular activities?	33h		- 1288
	If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)			
34 a	Does the organization receive any financial aid or assistance from a governmental agency?	34a		
b	Has the organization's right to such aid ever been revoked or suspended?	34b		
	If you answered "Yes" to either 34a or b, please explain using an attached statement.		243, 2°	
35	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35		
			-	

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Part	VI-A Lobbying Expenditures by Electing Pu (To be completed ONLY by an eligible organic	blic Charities	(See page 9	of the instructi	······································	8824 Page 5
Chec	k a if the organization belongs to an affiliated gro	up. Check b	if you checked '	'a" and "limited	control" provision	ons apply. 👙
	Limits on Lobbying Exp		ed.)		(a) Affiliated group totals	(b) 5 To be completed for ALL electing
36 37 38 39 40 41 42 43 44	Total lobbying expenditures to influence public opinion Total lobbying expenditures to influence a legislative by Total lobbying expenditures (add lines 36 and 37) Other exempt purpose expenditures Total exempt purpose expenditures (add lines 38 and 3 Lobbying nontaxable amount. Enter the amount from the If the amount on line 40 is - Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$17,000,000 Over \$17,000,000 Grassroots nontaxable amount (enter 25% of line 41) Subtract line 42 from line 36. Enter -0- if line 42 is more Subtract line 41 from line 38. Enter -0- if line 41 is more Caution: If there is an amount on either line 43 or line 44 4-Year Averagin	(grassroots lobby ody (direct lobby ody (direct lobby ody) are following table ying nontaxable amount on line 40 olus 15% of the excellus 5% of th	pying) ing) ing)  a amount is - cess over \$500,000 cess over \$1,000,000 cess over \$1,500,000	37 38 39 40 41 42 43 44	0 0 0	Organizations  O  O  O  O  O  O  O  O  O  O  O  O  O
	(Some organizations that made a section 501(h See the instructions for lines		•		columns below.	
		Lobby	ying Expenditur	es During 4-Ye	ear Averaging F	Period
	Calendar year (or fiscal year beginning in)	(a) 2002	(b) 2001	(c) 2000	( <b>d</b> ) 1999	(e) Total
45 46	Lobbying nontaxable amount					0
47	Total lobbying expenditures					. 0
48	Grassroots nontaxable amount				programme and the second se	0
49	Grassroots ceiling amount (150% of line 48(e))					0
50 Part	Grassroots lobbying expenditures  VI-B Lobbying Activity by Nonelecting Publi  (For reporting only by organizations that did no	c Charities	VI-A) (See page	11 of the instru	ctions.)	0
attem a	the year, did the organization attempt to influence nation to influence public opinion on a legislative matter or refundational Volunteers  Paid staff or management (Include compensation in expense advertisements	ferendum, throug 	gh the use of: on lines c through		Yes No	Amount

•	1			ь			iA G
Schedule A (	Form 990 or 990-EZ) Information Re Exempt Organi	garding Trans		Foundation, Inc. For Expanding Healthcare Acce ns and Relationships With Noncharita		8824	Pg 6
<b>51</b> Did t				the following with any other organization des	oribad in	ocoti-	./ 
				section 527, relating to political organization		Section	n 🥳
			n to a noncharitable exempt			Yes	No
(i) (	Cash				51a(i)		ΧŌ
					a(ii)		XΞ
	r transactions:	_6					
(1) 3	Sales or exchanges	or assets with a	a noncharitable exempt orgal	nization	b(i)		X
(iii) 1	Pental of facilities le	auinment or of	her assets		b(ii) b(iii)		^
					b(iii)		X
(v) 1	oans or loan guara	ntees			b(v)		X
(vi) f	Performance of serv	rices or member	rship or fundraising solicitation	ons	b(vi)		X
c Shar	ing of facilities, equi	ipment, mailing	lists, other assets, or paid er	nployees	С		Х
d If the	answer to any of th	ne above is "Ye	s," complete the following scl	nedule. Column (b) should always show the	fair marke	et valu	е
of the	goods, other asse	ts, or services g	given by the reporting organiz	ation. If the organization received less than	fair mark	et valu	e
				alue of the goods, other assets, or services r	eceived:		~~~
(a) Line no.	(b) Amount involved	Name of nonc	· (c) haritable exempt organization	(d) Description of transfers, transactions, and sl	haring arra	ngemei	nts
		•		***************************************	1.17		***
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					<del></del>		
					······		*************
			·····				
descr	organization direct ribed in section 501 s," complete the fol	(c) of the Code	(other than section 501(c)(3)	ne or more tax-exempt organizations ) or in section 527?	Yes	X	No
	(a) Name of organizatio	on .	(b) Type of organization	(c) Description of relationship	)		
				•			
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·····		<u> </u>					
	***************************************	<b>W.</b>					
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		-					AMMENTAL PROPERTY.
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		4			~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	ALL THE PROPERTY OF THE PROPER	

(December 2000)

Department of the Treasury Internal Revenue Service

## Application for Extension of Time To File an **Exempt Organization Return**

File a separate application for each return.

OMB No. 1545-1709

Form 8868 (12-2000)

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1/25/2007

• ii you are i	filing for an Automatic 3-Month Extension, complete only Part I and check this b filing for an Additional (not automatic) 3-Month Extension, complete only Part II t complete Part II unless you have already been granted an automatic 3-month exte	Inn name 2 of the c
All other con	Automatic 3-Month Extension of Time—Only submit original (no copies nego-transport corporations requesting an automatic 6-month extension—check this box and corporations (including Form 990-C filers) must use Form 7004 to request an extension nerships. REMICs and trusts must use Form 8736 to request an extension of time to Name of Exemple Organization.	nplete Part I only ▶ 🔲
Type or print File by the due date for filing your teturn. See instructions.	Name of Exempt Organization Blue Cross Blue Shield of  Massachusetts Foundation, Inc For Expanding Healthcare  Number, street, and room or suite no. If a P.O. box, see instructions. Access  401 Park Drive (Landmark Center), 7th Floor  City, town or post office, state, and ZIP code. For a foreign address, see instructions.  Boston, MA 02215-3326	Employer identification number 04 3148824
Form 990 Form 990 Form 990 Form 990	D-BL   Form 990-T (sec. 401(a) or 408(a) trust) D-EZ   Form 990-T (trust other than above) D-PF   Form 1041-A	Form 4720 Form 5227 Form 6069 Form 8870
for the whole	nization does not have an office or place of business in the United States, check the raigner of Return, enter the organization's four digit Group Exemption Number (GEN e group, check this box $\blacktriangleright \square$ . If it is for part of the group, check this box $\blacktriangleright \square$ [INs of all members the extension will cover.	is box ▶ □
		or the organization's return for:
3a If this a	ex year is for less than 12 months, check reason: Initial return Final return application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative indable credits. See instructions	ax. less any
c Balance	pplication is for Form 990-PF or 990-T, enter any refundable credits and estimated t nclude any prior year overpayment allowed as a credit e Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required. by using EFTPS (Electronic Federal Tax Payment Stons	· · · ·
Under penalties	Signature and Verification of perjury, I declare that I have examined this form, including accompanying schedules and statements, and complete, and that I am authorized to prepare this form.	
Signature >	K Reduction Act Notice, see Instruction  Cat No. 27015D	Date > 5/7/03

Cat. No. 27916D

### BCBSMA FOUNDATION 2002 GRANT AWARDS

Innovation Fund for the Uninsured - Grant Summaries

Grants in the Innovation Fund for the Uninsured category will help Massachusetts organizations coordinate care for uninsured patients. These are model programs for improving the organization, continuity and completeness of care for the uninsured. The 2002 grant awards range from \$25,000 to \$50,000.

## Baystate Medical Center/ Mason, Brightwood, High Street Health Centers

Springfield \$50,000

Continued support for a nurse case manager project for coordinated disease management care, financial counseling and enrollment in a medical home for Springfield's uninsured.

## Boston Health Care for the Homeless Program Collaborators: Pine Street Inn, The Long Island

Shelter

Boston \$50,000

Support for *Collaborative Clinical Efforts*, a program to coordinate shelter-based team nursing care among three sites for the homeless, particularly for those who may lose MassHealth Basic and not qualify for other insurance.

## Community Action Committee of Cape Cod & Islands

Collaborators: Falmouth Free Clinic; Martha's Vineyard, Cape Cod, Nanctucket Cottage Hospitals; Duffy Health Center; Lighthouse Access Alliance; VNA of Cape Cod; school nurses

*Hyannis* \$50,000

Renewed support for expansion of the *Harmonic Outreach Project* to connect the uninsured to health insurance and primary care providers, and to pilot test a Universal Public Health Insurance Enrollment form.

#### Cooley Dickinson Hospital

Collaborator: Amherst Health Department

Northampton \$50,000

Continued support for *Hampshire HealthConnect* (HHC) to improve coordinated care for the uninsured, including outreach, enrollment, links to 100 providers, follow-up, annual eligibility re-assessment.

#### Ecu-Health Care

Collaborators: Northern Berkshire Health Systems, Community Action of North Berkshire, REACH Community Health Foundation, North Adams Public Schools, Northern Berkshire Chamber of Commerce

North Adams

\$50,000

Support to expand outreach, enrollment and case management services for the uninsured in Northern Berkshire region. The target population served by this project is approximately 4,000 uninsured residents of North Adams and 10 surrounding towns.

#### Falmouth Free Clinic

<u>Collaborator:</u> Vineyard Health Access Program <u>Falmouth</u>

\$50,000

Funding for providing individualized case management, medication assistance and monitoring, education and counseling for 250 uninsured adult patients with chronic conditions on Cape Cod and the Islands.

#### Great Brook Valley Health Center

Worcester \$50,000

Support to increase nurse case manager services in the chronic disease team for diabetes, asthma and cardiovascular disease patients, particularly for approximately 2,500 uninsured Brazilian immigrants.

#### Heywood Hospital/GHAP

<u>Collaborators:</u> Montachusett Opportunity Council, Joint Coalition on Health of Northern Worcester County, Gardner area physicians, hospitals, schools, community-based organizations.

#### Gardner

\$50,000

Funding for expansion, which includes supporting additional staff hours, for a program that provides comprehensive outreach and primary care for uninsured residents in greater Gardner.

#### Holyoke Health Center

Collaborators: Holyoke Hospital, Nueva Esperanza

### Holyoke

\$50,000

Renewal funding to continue the health center's efforts to aggressively decrease Emergency Department utilization for primary care, improve the patient referral process at the ED, and continue to provide comprehensive case management, care coordination, outreach and follow-up services for low-income and uninsured Holyoke residents.

#### Island Health Plan

Collaborators: Island Counseling Center, Cape Cod Health Care, Falmouth Free Clinic

#### Falmouth

\$50,000

Funding for the *Vineyard Health Care Access*Program (VHCAP) to expand its Reduced Fee Plan
to include expanding access to coordinated care at
off-Island facilities, provide the care coordination,
system navigation, transportation and financial
counseling and assistance for uninsured Islanders
who do not qualify for MassHealth.

### Morton Hospital and Medical Center

Collaborator: Taunton Public School System

## *Taunton* \$45,000

Support for the *Friedman Adult Clinic*, a project to use the hospital's newest school-based health center, located at the Friedman Middle School, as a site to deliver primary care during evening and Saturday hours to more than 2,000 uninsured adults who visit the emergency department for non-urgent care, and other uninsured Taunton area adults.

#### South End Community Health Center

Collaborators: (partial) AIDS Action Committee, Youth Workers Alliance, Boston Health Care for the Homeless, Casa Myrna Vasquez

#### Boston

\$45,000

Extended funding to support the *Medical Home* program for enrollment, coordinated care and prevention practices for uninsured South End/Lower Roxbury residents; a focus on African-American and Latino populations.

#### **Brockton Neighborhood Health Center**

### Brockton

\$40,000

Funding for their *Diabetes Care Plan*, an initiative to better coordinate care between multiple providers serving the health center's diabetic population who primarily are uninsured, non-English speaking, and immigrant residents of Brockton and surrounding towns.

#### Dimock Community Health Center

## *Roxbury* \$40,000

Continued funding for *Projecto Futuro Saludable* (Healthy Future Project), a program specifically targeted to providing outreach, assessment, coordinated care and case management for uninsured Latinos in the Roxbury-Dorchester-Mattapan (RDM) corridor and parts of Jamaica Plain.

#### Stanley Street Treatment & Resource, Inc.

Collaborators: (partial) Southeast VNA, Fall River Family Resource Center, Southcoast Hospital Group

#### Fall River

\$40,000

Continued support of *MediCall/Health Access Program*, to increase insurance enrollment and coordinated care for the uninsured, and retain the commitment of area physicians willing to provide reduced-fee specialty care.

#### **UMass Memorial Health Care Mobile**

<u>Collaborators</u>: Ronald McDonald House Charities, Worcester Public Schools, District Medical Society, District Dental Society, WIC, UMMHC Medical Group, Worcester Oral Health Initiative, City of Worcester Worcester

### \$40,000

Continued support for the Care Mobile, a mobile medical/dental unit providing outreach, enrollment, and coordinated care services for the uninsured in seven neighborhoods.

#### Women of Means

<u>Collaborators:</u> (partial) Rosie's Place, Women's <u>Lunch Place</u>, On the Rise, Casa Myrna Vasquez, community health centers, clinics, other shelters

#### Boston

\$40,000

Funding to expand and help sustain a grassroots organization serving the health care needs of uninsured homeless women in Greater Boston.

#### Greater Lawrence Family Health Center

Collaborators: (partial) Lawrence General Hospital, Holy Family Hospital, Family Services, Inc., Greater Lawrence Community Action Council, Mayor's Office, Lawrence/Methuen Community Coalition, Insurance Partnership

## Lawrence \$35,000

Funding to enable the *Nuestro Futuro* (Our Future) project to implement a targeted "South Lawrence Care Coordination" initiative to streamline access to Free Care and improve nursing care for the uninsured.

#### St. Francis House

<u>Collaborators</u>: Citizens Energy, Boston Health Care for the Homeless, BU Center for Psychiatric Rehabilitation, Education Development Center, Harvard Medical School, Partners Healthcare

#### Boston

\$25,000

Funding to help support staffing a model of continuous, integrated, *Whole Health Care* for uninsured homeless adults with complex needs in Greater Boston.

BCBSMA FOUNDATION 2002 GRANT AWARDS

Connecting Consumers with Care – Grant Summaries

Grants in the Connecting Consumers with Care program area support community-based efforts to ensure that lowincome consumers enrolled in state-funded health insurance programs—particularly MassHealth—receive access to the health care services to which they are entitled. These are strong models for comprehensive outreach, enrollment, postenrollment assistance and case management services. The grants range from \$10,000 to \$20,000.

#### The Mercy Hospital

Collaborators: Mental Health Association of Greater Springfield, Vietnamese Civic Association, Friends of the Homeless, Inc., Mass. Housing and Shelter Alliance, Springfield Dept. of Health & Human Services, Open Pantry

Springfield \$20,000

Support of the *Health Care for the Homeless* program to ensure that homeless and Vietnamese MassHealth members receive ongoing education, support and case management to connect them with comprehensive health services.

#### Lynn Health Task Force

Collaborator: Cambodian Community of Massachusetts

Lvnn \$20,000

Continued support for a multi-cultural and multilingual staff for the Community Access Hotline (CAH). The help line serves uninsured residents of Lynn, with a particular focus on the Cambodian community and people with mental health and substance abuse problems.

#### **Boston Public Health Commission**

Collaborators: Health Care for All, DMA, Boston Public Schools, Action for Boston Community Development, Boston Health Access Project, various Boston hospitals and community health centers

Boston \$15,000

Continued support for the Mayor's Health Line (MHL) to conduct follow-up assessment of individuals and families assisted with the application process, and targets children, immigrants, and low-income residents of Boston.

#### Berkshire Health Systems

Collaborators: Community Health Network of the Berkshires (CHNA), Berkshire County House of Correction (BCHC)

Pittsfield \$15,000

Continued funding for the Advocacy for Access (AFA) program that provides post-enrollment and specialized enrollment services to the uninsured in Central and Southern Berkshire County, new MassHealth enrollees, including patients leaving substance abuse, psychiatric, and correctional programs.

#### Child Care Resource Center

Collaborators: (partial) Boston Family Child Care Network, The Childcare Project, East Boston Ecumenical Community Council, Reaching Out to Chelsea Adolescents/Healthy Families, Cambridge Hospital, DMA

Cambridge \$15,000

Support to expand the Health Access Program, which assists low-income families in Cambridge and adjacent cities and towns with enrollment and access services. Funding will increase multilingual enrollment and post-enrollment support.

#### Fenway Community Health Center

Collaborators: n/a

Boston \$15,000

Support to expand efforts to ensure MassHealth eligible consumers receive post-enrollment insurance counseling and assistance with selection of appropriate providers. Focus on Fenway, Back Bay, Mission Hill, and South End.

G D

#### Franklin Community Action Corporation

Collaborators: Greater Athol Area Families with Special Needs, public school systems, Valuing Our Children (family support agency), First Call for Help (resource & referral agency)

#### Greenfield \$15,000

Continued support for the *Healthy Connections Program* to increase capacity for postenrollment, case management and follow-up for the uninsured in the North Quabbin region.

#### Hilltown Community Health Center, Inc.

<u>Collaborators:</u> Community Partners, Hampshire Community Action, Hilltown Coalition for Youth and Community Needs

#### Worthington

\$15,000

Supports a program of outreach and education to assist MassHealth members in fully utilizing their benefits. This includes helping to overcome the significant transportation obstacles facing many poor residents of the area.

#### MetroWest Latin American Center

<u>Collaborators</u>: MetroWest Medical Center, Jewish Family Services of MetroWest, Marlborough Human Services, Resourceful, Inc. of Marlborough

#### Framingham

\$15,000

Funding support to maintain outreach, enrollment and post-enrollment services to Latinos and Brazilians, most of who are immigrants, refugees and low-income residents of Framingham and Marlborough.

#### Upham's Corner Health Center

Collaborators: N/A

#### Dorchester

\$15,000

Continued support for outreach, enrollment and post-enrollment case management assistance to low-income, uninsured, and non-English speaking Dorchester residents.

#### Saint Anne's Hospital

Collaborators: local CHNA, Fall River Housing Authority

## *Fall River* \$15,000

Funding to provide outreach, enrollment and post-enrollment assistance to the uninsured and underinsured of Greater Fall River. The target populations served by this project are low-income consumers and non-English speaking residents.

#### South Middlesex Legal Services, Inc.

<u>Collaborators:</u> SMOC, MetroWest Latin American Center, local schools and agencies

#### Framingham

\$15,000

Support for the *Health Care Access Project*, which provides enrollment and post-enrollment services to low-income consumers in the 36-town greater MetroWest area.

#### **Outer Cape Health Services**

Collaborators: The health centers are part of an extensive lower/outer Cape coalition that includes boards of health, local government officials, town administrations, local housing authorities, schools and community-based organizations

#### Truro

\$15,000

Funding to support *Healthy Connections*, an existing outreach, enrollment and post-enrollment service to low income residents of eight towns that comprise Lower and Outer Cape Cod.

#### Vietnamese-American Civic Association, Inc.

<u>Collaborators:</u> Dorchester House, Neponset Health Center, Carney Hospital, Boston Medical Center

#### Dorchester

\$15,000

Enhance the Vietnamese Health Care Access Project for low-income, at-risk Vietnamese immigrants and refugees living in Boston and the Greater Boston neighborhoods of Chelsea, Malden, Quincy and Everett.

## Joint Committee For Children's Health Care in Everett

<u>Collaborators:</u> Cambridge Health Alliance, Everett Literacy Program

#### Everett

\$10,000

Funds to establish a volunteer bilingual promotoras or health educators program to improve the outreach capability of the City of Everett's only grassroots health advocacy organization.

#### Nueva Esperanza

Collaborators: Holyoke Health Center, Holyoke Hospital, other local health care delivery organizations

### Holyoke

\$10,000

Supports enhanced capacity to provide enrollment and post-enrollment assistance, including orientation to the health care system, patients' rights, and primary care provider selection and relationship building to low-income Latino residents of Holyoke.

### South Middlesex Opportunity Council

<u>Collaborators:</u> MetroWest Medical Center, local homeless shelters

### Framingham

\$10,000

Supports outreach, enrollment and post-enrollment services for the growing homeless population in MetroWest.

### **BCBSMA FOUNDATION 2002 GRANT AWARDS**

Strengthening the Voice for Access - Grant Summaries

Grants in the Strengthening the Voice for Access area will help promote the interests of uninsured and low-income residents across Massachusetts. Funding will strengthen community-based policy activities, increase consumer participation in public policy development, and promote collaboration among policy and advocacy organizations. The grants range from \$30,000 to \$50,000.

#### Health Care For All

#### \$50,000

Continued support for the *Health Care Policy and Consumer Leadership Network* to build policy and decision-making capacity, education and empowerment, and develop and evaluate options for health coverage expansion while defending the state's Medicaid program and other access programs through the MassHealth Defense Group.

#### Massachusetts Housing and Shelter Alliance

Collaborators: Tri-City Mental Health and Retardation Center of Medford, Health Care for the Homeless/Community HealthLink of Worcester, Springfield Health Care for the Homeless/Mercy Hospital

#### \$50,000

Support to continue a statewide initiative to promote the health care interests of homeless people with disabilities, resulting in strategies and development of policy initiatives to address the unmet needs of this population for health care, income and housing to end their homelessness.

## Massachusetts League of Community Health Centers

#### \$50,000

Continued support for Community Advocacy for Change which educates, organizes and mobilizes community health center board members and other community based advocates to respond to health policy changes that affect health center financing and patient access to community-based services.

#### Latin American Health Institute

#### \$40,000

Continued support for the Latin American Public Health Council – a collaborative effort to build the capacity of the Latin American community to participate in health policy through dissemination of informed analysis on health policy issues and preparation of community members for participation in strategic health advocacy efforts.

#### Massachusetts Senior Action Council

Collaborators: Senior Pharmacy Coalition (including AARP, Alzheimer's Association, Health Care for All, Greater Boston Legal Services among others)

#### \$40,000

Continued support for the *Campaign for Affordable Medications*, an initiative to increase civic activism and participation of seniors in efforts to lower the costs of prescription drugs.

#### Paraprofessional Health Care Institute

Collaborators: Health Care For All, Direct Care Workers Initiative (Alzheimer's Assoc., Greater Boston Legal Services, Mass. Senior Action, Home and Health Care Assoc. of Mass., Mass. Extended Care Federation, SEIU – Locals 285 and 767)

#### \$40,000

Continued support for the multi-year *Health Insurance* for *Health Care Workers* initiative to develop and promote principles and a policy framework to expand health insurance coverage for direct care workers.

#### Health Law Advocates

#### \$35,000

Support for HLA's *Dental Health Access Project* to increase access to dental care by instituting systemic change in the MassHealth dental program. HLA also aims to restore adult dental services for MassHealth members.

### Massachusetts Community Health Worker Network

#### \$30,000

Funding to support their efforts to expand access to health care for the uninsured by developing the advocacy voice of community health workers and the people they serve.

#### Massachusetts Law Reform Institute

#### \$35,000

Funding will enable MLRI to bring its expertise to bear on defending MassHealth and other publicly funded access programs from further restrictions and cuts, and provide training and technical assistance to other advocates and outreach workers who serve low-income and uninsured consumers.

## Community Partners, Inc. (formerly AHEC/Community Partners)

#### \$30,000

Support to offer targeted training, conduct issue specific forums on topics that are relevant to community health access workers, and disseminate information, best practices and practical tools for frontline workers.

#### Women's Educational and Industrial Union

#### \$35,000

Support for the development of a Health Sufficiency Standard (HSS) which will create awareness of the costs of health care and illness, especially for women, and help advocate for policies to ensure access to health care for all women and families in Massachusetts.

#### Mass. Immigrant & Refugee Advocacy Coalition

#### \$30,000

Continued support for their *Immigrant Health Care Access Project* to increase access to and utilization of preventive health care services and benefits by immigrant families and their children.

#### **BCBSMA FOUNDATION 2002 GRANT AWARDS**

Pathways to Culturally Competent Health Care - Grant Summaries

Grants in the Pathways to Culturally Competent Health Care program area support health care delivery organizations to expand access to culturally competent health care in a way that is systemic, replicable and sustainable. These grantees are compelling models of successful collaboration with community-based organizations, strong organizational commitment at various management and staff levels, and effective capacity building to serve culturally diverse populations. The ranges for program grants are \$15,000 to \$50,000 and planning grants for \$5,000 to \$15,000.

#### Boston Health Care for the Homeless \$50,000

Supports the editing, production and national dissemination of the second edition of *The Manual of Common Communicable Diseases in Shelters*. This is the only manual about common infectious diseases among homeless populations and will help providers locally and nationally to effectively and appropriately treat homeless people, who have specific and complex cultural issues that influence their health care and status.

# **Boston Public Health Commission**Boston \$50,000

Supports the development, demonstration and evaluation of a cultural competence assessment tool for Boston health centers and other clinical sites. The tool will measure the effectiveness of culturally competent care, language access services, and organizational capacity.

#### Codman Square Community Health Center Boston \$50,000

Funding for a comprehensive cultural competence training for all physicians, interns, residents and staff; development of a train-the-trainer model, and a web-based mini-curriculum for self-assessment and refresher training in Haitian Creole and Spanish.

### Cambridge Health Alliance

Cambridge \$50,000

Funds to support a demonstration project for delivering simultaneous medical interpreting and videoconferencing interpreting, and measuring the cost-benefit of these new technologies compared with face-to-face interpreting. The partners in this project are the Massachusetts Association of Portuguese Speakers, Concilio Hispano, and the Haitian Coalition.

### Holyoke Hospital

Holyoke \$50,000

Funding for language and cultural competence training for all direct care workers involved in the entire continuum of care for Holyoke's Latino women of childbearing ageoutreach, education, prenatal care, delivery and post-delivery services—to build a culturally competent infrastructure for the hospital's OB/GYN area and strengthen skills in the Midwifery Care of Holyoke program.

## Health Access Collaborative of Southeastern Massachusetts, Inc.

\$50,000

Supports the development and delivery of advanced cultural competence and interpreter training for professional and clinical staff, and basic medical interpreter training for administrative and reception staff at the New Bedford and Fall River hospitals, neighborhood health centers and community-based organizations that make up this collaborative.

### Brigham & Women's Hospital

**Boston** \$40,000

Funding to establish the Boston Consortium on Cultural Competence Training with three other hospitals (Beth Israel Deaconess, Massachusetts General Hospital and Boston Medical Center), to standardize training and protocols for delivering culturally competent health care.

### Center for HIV/AIDS Care and Research-**Boston Medical Center**

Boston \$40,000

Funds will strengthen the capacity of hospitalaffiliated health centers to provide culturally competent HIV/AIDS health care to Latino and African American patients, in partnership with the Multicultural AIDS Coalition. The project also includes implementation of Logician, a culturally competent intake procedure.

### Lowell Community Health Center, Inc.

Lowell \$40,000

Funding for a comprehensive training initiative to serve the Brazilian and African immigrant communities through interpreting and cultural competence for physicians and staff, in partnership with the African Assistance Center and the Massachusetts Association for Portuguese Speakers.

#### New England Medical Center

Boston \$40,000

Supports the mentoring of 100 recently trained medical interpreters serving refugee and immigrant populations, teamed with clinicians and staff at greater Boston hospitals and community health centers.

#### South Cove Community Health Center

Boston \$40,000

**一** 26/200 Funding to translate into Chinese instructions more than 200 commonly used medications and medical devices in a '7 culturally competent way that bridges traditional and Western health care.

#### **Dorchester House Multi-Service Center**

Dorchester \$35,000

Funding to enhance the skills and awareness of health center staff and clinicians in delivering culturally competent primary care services to Vietnamese domestic violence victims. The partners include Center for Community Health Education, Research and Service; Little House Health Center; Harbor Health Services, and Neponset Health Center.

### Fenway Community Health Center

Boston \$35,000

Funding to continue the Gay, Lesbian, Bisexual, Transgender (GLBT) Health Access Training Project with the Justice Resource Institute that offers, training, consulting and technical assistance to health care providers and agencies serving the GLBT population.

#### Greater Lawrence Family Health Center-AHEC

Lawrence \$35,000

Funding to strengthen the cultural competency skills of certified interpreters and to strategically link interpreters and physicians to improve delivery of culturally competent care throughout Merrimack Valley. The training will be delivered in partnership with the Merrimack Valley Interpreters Task Force.

### Carney Hospital

Dorchester \$30,000

Supports funding to launch a multi-faceted plan for integrating culturally competent practice and programs into the hospital's delivery of care for a very culturally diverse patient population. The partners include Vietnamese Civic Association, Haitian Multi-Service Center, and Churches Organized to Save Tomorrow.

## Beth Israel Deaconess Medical Center

Boston \$25,000

Establishes The Latino Consult Service, to build skills of staff by teaming them with bilingual and bicultural providers and delivering culturally competent care to Latino patients and families.

#### **VNA Care Network**

Eastern and Central Massachusetts \$25,000

Funds strengthen interpretation, deliver cultural competence training and provide resources for clinicians serving 10 different ethnic minority patient groups. Funds also support development of a resource library. The Brazilian Community Association, Asian Resource Center, Metta Health Center, New Vision Foundation and Lynn Community Health Center are key collaborators.

### VNA of Cape Cod

Cape Cod & Islands \$25,000

Funding supports a centralized medical translation center, and culturally competent clinical practices for students, and increase the supply of qualified medical interpreters available to local providers.

### Caritas Good Samaritan Medical Center

Brockton \$20,000

Funds expand the supply and skills of interpreters for the medical center, Brockton Community Health Center and 50 private medical practices.

### Joseph M. Smith Community Health Center

Brighton \$15,000

Funding for a planning grant to support an organizational diversity assessment and develop a plan for institutional transformation, in partnership with the Massachusetts Association of Portuguese Speakers.

#### Home Health VNA

Merrimack Valley \$15,000

Supports a planning grant to develop a culturally competent process for transitioning diverse patients from acute care to home care. Key collaborators are Lawrence General Hospital, Saints Memorial Medical Center in Lowell, Latin American Health Institute, and Cambodian Mutual Assistance Association.

### Jewish Memorial Hospital & Rehabilitation Center Roxbury

\$15,000

Supports a planning grant to conduct a community assessment and identify potential cultural barriers to visiting the hospital, and develop a plan for training physicians and staff. Community partners: Action for Boston Community Development, National Caucus on Black Aged.

#### Lawrence General Hospital

Lawrence \$15,000

Supports a planning grant to build a career ladder program to improve skills, wages and motivation among service employees who are primarily ethnic and linguistic minorities.

#### Lowell General Hospital

Lowell \$10,000

Funding to train bilingual/bicultural administrative and reception staff in medical interpreting and increase the supply of certified medical interpreters in the region. The Merrimack Valley AHEC will provide the appropriate cultural competence training.

### **Catalyst Fund Grant Award Summaries**

Since October 2002, the BCBSMA Foundation has awarded capacity-building minigrants to health care organizations throughout Massachusetts that serve the needs of uninsured and low-income people. These awards are made possible through a program established and funded exclusively by the associates of Blue Cross Blue Shield of Massachusetts. The following Catalyst Fund awards were made possible as a result of their generous donations:

## South End Community Health Center, Boston \$2,500

Funding helped to pay for a part-time development consultant to research potential corporate and foundation funding sources, and write and submit proposals.

## **Great Brook Valley Health Center, Worcester** \$2,358

The grant helped to purchase hand-held "Palm" units to improve access to patient data and protocols, follow up and coordination of care, help to reduce errors, improve care management and patient compliance, and increase provider efficiency.

## Stanley Street Treatment & Resource, Inc., Fall River \$2,500

Funding paid for a part-time grant writer to help the health center complete a 330 Federal Grant application. This federal grant would bring approximately \$300,000 a year for health care services for uninsured and low-income people in Greater Fall River.

## The Duffy Health Center, Hyannis \$2,500

Funding towards the purchase of a Patient Courtesy Van to transport homeless and recovering substance abuse patients to the health center, specialists, and hospitals on Cape Cod for treatment.

# Greater New Bedford Community Health Center, Inc. \$2,500

Funding helped the health center to hire a part-time grant writer for a six-month period to develop a sustainability plan, research funding sources, and write proposals. This health center serves a large number of uninsured and low-income residents in the New Bedford area.

## Healthy Malden, Inc. \$2,500

The grant helped to fund a six-month Sustainability Planning Project that includes prospect research, grant writing, and staff training. This comprehensive plan calls for hiring a consultant to develop the plan and training several staff in the principles and approaches to fundraising and grant writing, thereby building internal capacity that lasts beyond the consultant's contract period.



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Report ID: HD8013

by Currency 12/31/2002

Base Currency: USD

Status: FINAL

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-3,435,087.30	0.00	100.00%	35,533,158.30	38,968,245.60	TOTAL U.S. DOLLAR (100.00%)
-3,310,627.49	0.00	54.69%	19,434,085.08	22,744,712.57	TOTAL U.S. DOLLAR EQUITY (54.69%)
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7/9/2003

Form 990 2002

Blue Cross and Blue Shield of Massachusetts Foundation, Inc. For Expanding Healthcare Access EIN #04-3148824

We recently discovered that, in prior year Form 990 filings, we incorrectly reported the public support for the organization due to a misunderstanding that in-kind contributions qualified as public support. We have revised this herein and this Form 990 correctly reflects the public support received by the organization and does not include in-kind contributions in the public support calculation. We have also attached, as Attachment C. 2, revised information recalculating public support for Form 990 for the years 2000 and 1999, incorporating revised public support calculations for the years 1995 through 1999. The attachment references WellChild, The Foundation of Health for Life, which was the former name of this organization, now the Blue Cross Blue Shield of Massachusetts Foundation, Inc. For Expanding Healthcare Access.

Form 990 2002
Blue Cross and Blue Shield of Massachusetts Foundation, Inc. For Expanding Healthcare Access EIN #04-3148824

2000 - Form 990 WellChild, The Foundation of Health for L	_ife				
	<u> 1999</u>	<u> 1998</u>	<u> 1997</u>	<u> 1996</u>	<u>Total</u>
Gifts, grants and contributions received	796,027	391,048	677,920	915,217	2,780,212
· 2% of Tota	al				55,604
Total amount of Gifts for 1996 through 1999			**		
exceeding 2%	•				1,836,594
Public support					943,618
PUBLIC SUPPORT PERCENTAGE					33.94%

1999 - Form 990 WellChild, The Foundation of Health for	Life				
	<u>1998</u>	<u> 1997</u>	<u> 1996</u>	<u> 1995</u>	<u>Total</u>
Gifts, grants and contributions received	391,048	677,920	915,217	633,567	2,617,752
2% of Total				52,355	
Total amount of Gifts for 1996 through 1999					
exceeding 2%					1,625,532
Public support					992,220
PUBLIC SUPPORT PERCENTAGE					37.90%